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CORPORATE COMMUNICATION IN THE DIGITAL ERA: CHALLENGES AND OPPORTUNITIES FOR PT BINAJASA ABADIKARYA

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Abstract

The digital era has significantly transformed corporate communication, presenting both challenges and opportunities for organizations. PT Binajasa Abadikarya, a leading manpower and outsourcing services provider in Indonesia, is no exception to these changes. This research aims to explore the challenges PT Binajasa Abadikarya faces in maintaining effective corporate communication and to identify the opportunities available to enhance its communication strategies in the digital age. The study employs a descriptive qualitative research method, using primary data collected through interviews with key stakeholders within the company, and secondary data sourced from relevant articles, journals, and books. Data analysis was conducted using NVivo software to systematically organize and interpret the qualitative data. The findings reveal that PT Binajasa Abadikarya faces significant challenges, including maintaining consistency in messaging across digital platforms, managing crisis communication in real-time, and overcoming content saturation. However, the research also identifies substantial opportunities for the company, such as leveraging digital tools for broader stakeholder engagement, utilizing data analytics for personalized communication, and implementing an omnichannel communication strategy. These insights provide PT Binajasa Abadikarya with strategic directions to enhance its corporate communication and maintain its competitive edge in the digital era.

Keywords: Corporate Communication, Digital Era, Challenges, Opportunities

INTRODUCTION

In recent decades the development of information and communication technology has brought the world into a digital era full of dynamic changes. Digital technology has not only changed the way individuals interact but also revolutionized how organizations conduct business and communicate with their stakeholders (Fraccastoro et al., 2021). In this era, corporate communication has become increasingly important as a bridge between companies and their publics, with the capability of digital technology allowing for real-time and geographically unrestricted message delivery. According to data from We Are Social and Hootsuite in 2024, more than 4.95 billion people worldwide use the internet, with 4.62 billion of them active on social media. This data indicates that digitalization has permeated almost every aspect of human life, including corporate communication, which now must be adapted to the needs and demands of the digital world (Nair et al., 2021).

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Although the digital era offers various opportunities the challenges faced by companies cannot be overlooked. Companies now have to adapt to the evolving technology and continuously changing consumer preferences. One of the main challenges is maintaining the company's reputation amidst the widespread dissemination of information on social media, which can significantly impact the company's image, either positively or negatively (Dwityas et al., 2020). Additionally, the consistency in delivering corporate messages has become more complex with the emergence of various digital platforms, each with its own unique characteristics and audience. According to a survey conducted by Edelman Trust Barometer in 2023, 61% of respondents worldwide stated that they trust companies more when they are able to communicate transparently and consistently across various digital platforms. This highlights the importance of companies managing their communications effectively in this digital era (Brunetti et al., 2020).

The digital era also opens up many opportunities for companies to communicate with their stakeholders. Digital technology enables companies to reach a wider and more diverse audience efficiently and effectively. Additionally, the data and analytics available through digital platforms allow companies to better understand consumer behavior and needs, enabling them to develop more targeted communication strategies (Iswidodo, 2022). For example, the use of big data and machine learning allows companies to personalize their messages and create more relevant experiences for their audiences. According to a McKinsey report in 2024, companies that leverage data and analytics in their communications have successfully increased customer loyalty by 15% and strengthened relationships with their key stakeholders.

PT Binajasa Abadikarya, as one of the leading companies in Indonesia, also faces challenges and opportunities in managing its corporate communications in the digital era. As a company operating in the field of labor provision and outsourcing services, PT Binajasa Abadikarya has a wide network of stakeholders, including employees, business partners, and clients. Effective and efficient communication with all these stakeholders is crucial to maintaining trust and the company's business continuity. In this context, PT Binajasa Abadikarya needs to develop a corporate communication strategy that not only addresses the challenges of the digital era but also leverages the opportunities available to enhance the company's image and performance.

One specific challenge faced by PT Binajasa Abadikarya is maintaining message consistency and the company's reputation amidst the widespread use of social media by employees and the general public. In some cases, negative comments or reviews on social media can quickly spread and affect public perception of the company (Saura, 2021). Additionally, with the variety of digital platforms used by the company's stakeholders, PT Binajasa Abadikarya must ensure that the messages conveyed through each communication channel remain consistent and aligned with the company's values and objectives. A survey conducted by PwC in 2023 showed that 72% of the 1,000 companies surveyed stated that inconsistency in communication across various digital platforms could damage the company's reputation and public trust.

However amidst these challenges PT Binajasa Abadikarya also has significant opportunities to optimize its corporate communications in the digital era. One way to do this is by leveraging digital technology to enhance stakeholder engagement and participation. For example, by using social media and interactive internal communication platforms, PT Binajasa Abadikarya can create a two-way dialogue with employees and clients, which not only increases transparency but also builds stronger trust. Additionally, the utilization of data analytics can help the company formulate more personalized and targeted communication strategies, which in turn can enhance stakeholder satisfaction and loyalty.

One relevant theory in the context of corporate communication in the digital era is the Impression Management Theory proposed by Erving Goffman in 1959. This theory focuses on how individuals or organizations attempt to control and influence public perceptions of them. In corporate communication, impression management becomes crucial, especially when companies need to maintain their image and reputation in the eyes of stakeholders (Almeida et al., 2020). In the digital era, where information can spread quickly through social media and other online platforms, a company's ability to manage impressions and its image becomes increasingly critical. Goffman describes impression management as a "social stage" where organizations play a role in presenting themselves to the public in a certain way to achieve specific goals, such as increasing trust, loyalty, or avoiding a reputational crisis (Vogler & Eisenegger, 2021).

In the context of PT Binajasa Abadikarya, this theory can be used to understand how the company can strategically shape positive perceptions through its corporate communications. For instance, PT Binajasa Abadikarya can utilize social media to build an impression as a transparent, professional, and customer-oriented company (Katsikeas et al., 2020). By crafting messages that are consistent and aligned with the company's values, and by responding to public issues quickly and accurately, the company can maintain and strengthen its positive image in the eyes of stakeholders. The implementation of impression management theory is highly relevant in the digital era, where reputation management has become more complex but also more accessible through various tools and digital platforms (Brockhaus et al., 2023).

Digital Era

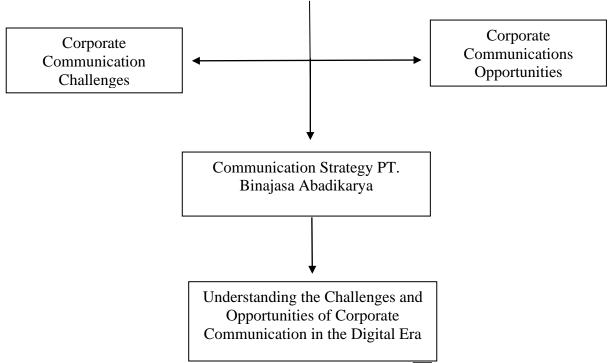


Figure 1. Conceptual Framework

The conceptual framework that has been developed illustrates the relationship between the digital era and corporate communication, with a focus on the challenges and opportunities faced by PT Binajasa Abadikarya. This diagram flows from the influence of the digital era, which affects all aspects of corporate communication, including challenges such as reputation management and message inconsistency across various platforms. On the other hand, the opportunities that arise include increased stakeholder engagement and the utilization of technology for more effective communication strategies. This section provides an overview of how the company must develop a robust corporate communication strategy to navigate challenges and capitalize on available opportunities.

This conceptual framework emphasizes the importance of PT Binajasa Abadikarya's communication strategy in responding to these challenges and opportunities. The strategy involves the effective implementation of digital technology and continuous evaluation to ensure that the research objectives are achieved, namely understanding and responding to challenges and leveraging opportunities in corporate communication in the digital era. This diagram connects the main concepts that are the focus of the research with its ultimate goal, which is to provide an in-depth understanding of the dynamics of corporate communication relevant to the digital era and how PT Binajasa Abadikarya can position itself within this context.

RESEARCH METHODS

The research method used in this study is descriptive qualitative. This approach is chosen to explore and understand the complexities of corporate communication in the digital era, focusing specifically on the challenges and opportunities faced by PT Binajasa Abadikarya (Sugiyono, 2019). Descriptive qualitative research allows for an in-depth examination of the subject matter by capturing the nuances and dynamics of communication strategies within the company. The primary data for this study will be collected through interviews with key stakeholders, including corporate communication managers, employees, and clients of PT Binajasa Abadikarya. These interviews will provide firsthand insights into how the company navigates its communication processes in the digital landscape.

In addition to primary data the study will also utilize secondary data sourced from articles, journals, and books that are relevant to corporate communication and digital media. These sources will be gathered through comprehensive literature reviews conducted using academic databases and digital libraries (Sugiyono, 2021). The combination of primary and secondary data will enable a thorough analysis of the challenges and opportunities that PT Binajasa Abadikarya encounters in its corporate communication efforts, ultimately leading to a well-rounded understanding of the subject and the development of effective communication strategies for the digital era.

The data collection techniques utilized in this study include interviews and document analysis. Interviews will be conducted with key stakeholders at PT Binajasa Abadikarya, such as corporate communication managers, employees, and clients, to gather primary data on their experiences and perspectives regarding communication strategies in the digital era. Additionally, document analysis will be performed on relevant articles, journals, and books to complement the primary data with secondary insights (Creswell & Creswell, 2018). The data collected will be analyzed using the NVivo software, a qualitative data analysis tool that allows for efficient coding, categorization, and thematic analysis. NVivo will help in identifying patterns, themes, and relationships within the data, facilitating a comprehensive understanding of the challenges and opportunities in corporate communication faced by PT Binajasa Abadikarya in the digital age.

RESULTS AND DISCUSSION

In the context of PT Binajasa Abadikarya corporate communication in the digital era has emerged as a critical component in sustaining and enhancing the company's reputation and stakeholder relationships. The findings from interviews with key stakeholders reveal that the company has had to navigate several significant challenges, particularly in managing the consistency and clarity of its communication across various digital platforms. For instance, corporate communication managers emphasized the difficulty in maintaining a unified corporate message when dealing with diverse audiences on platforms like social media, where the immediacy and informality of communication can sometimes lead to misunderstandings or misinterpretations. This challenge aligns with earlier studies, such as those by (Ribeiro et al., 2021), which

highlight the complexities of digital communication management in a fragmented media landscape.

The interviews revealed that PT Binajasa Abadikarya faces challenges related to the speed at which information travels on digital platforms. Negative feedback or criticism, whether from employees or the public, can quickly gain traction online, potentially harming the company's image if not addressed promptly. This finding is consistent with the research conducted by (Bajic et al., 2021), who found that companies operating in the digital era must be equipped with rapid response strategies to mitigate potential reputational damage. The managers at PT Binajasa Abadikarya have acknowledged the need for a more agile and responsive communication strategy, particularly in crisis situations, to protect the company's reputation and maintain public trust.

On the other hand the research also uncovered significant opportunities that PT Binajasa Abadikarya can leverage to enhance its corporate communication. The interviews indicated that the use of digital tools and platforms has enabled the company to reach a broader audience and engage with stakeholders more effectively. For instance, social media has become a valuable tool for building brand awareness and fostering closer relationships with clients and employees. One of the corporate communication managers highlighted a recent campaign where the company utilized targeted social media ads to increase visibility among potential clients, which resulted in a measurable increase in inquiries and conversions. This outcome echoes the findings of earlier studies by (Kodheli et al., 2021), who demonstrated that digital platforms could be powerful in driving stakeholder engagement and business growth when used strategically.

The integration of data analytics into the company's communication strategy has allowed PT Binajasa Abadikarya to personalize its messaging and better cater to the needs of its stakeholders. Interviewees noted that by analyzing engagement metrics from digital campaigns, the company could refine its communication tactics to be more in line with audience preferences, leading to higher satisfaction rates and improved loyalty among clients. This finding aligns with the work of (Zheng et al., 2022), which underscored the importance of data-driven decision-making in modern corporate communication. The use of tools such as NVivo in analyzing qualitative feedback has also enabled the company to identify recurring themes and concerns, allowing for more targeted and effective communication efforts.

Another significant finding from the research is the role of employee engagement in corporate communication. Interviews with employees at PT Binajasa Abadikarya revealed that internal communication practices, particularly through digital channels, play a crucial role in building a cohesive corporate culture and ensuring that all employees are aligned with the company's goals and values. This internal alignment is essential for maintaining a consistent external message, as employees often serve as brand ambassadors in their interactions with clients and the public. Previous research by (Bouvier & Machin, 2018) supports this notion, indicating that effective internal

communication is key to external communication success, particularly in digital environments where employees' online activities can directly impact the company's public image.

In conclusion the findings from this study highlight both the challenges and opportunities that PT Binajasa Abadikarya faces in corporate communication within the digital era. While the company must address the complexities of maintaining message consistency and managing rapid information flows, it also has the potential to enhance its communication strategies through the effective use of digital tools and data analytics. The integration of these strategies can not only mitigate the risks associated with digital communication but also position PT Binajasa Abadikarya as a leader in corporate communication, capable of navigating the intricacies of the digital landscape while maximizing the benefits it offers. This research contributes to the broader understanding of corporate communication in the digital age, offering insights that are applicable not only to PT Binajasa Abadikarya but also to other companies seeking to thrive in an increasingly digital world.

1. Challenges in Corporate Communication for PT Binajasa Abadikarya in the Digital Era

The advent of the digital era has revolutionized the way organizations communicate, both internally and externally. For PT Binajasa Abadikarya, a leading outsourcing and manpower service provider in Indonesia, this transformation presents unique challenges in maintaining effective corporate communication (Ellitan, 2020). As the company navigates the complexities of digital communication, it must contend with several factors that could impact its reputation, stakeholder relationships, and overall business performance. The digital age, characterized by rapid technological advancements, the proliferation of social media, and the increasing expectations of stakeholders, necessitates a reevaluation of traditional communication strategies. This section delves into the specific challenges that PT Binajasa Abadikarya faces in its corporate communication efforts in the digital era.

1. Consistency of Messaging Across Digital Platforms

One of the primary challenges for PT Binajasa Abadikarya in the digital era is ensuring the consistency of its messaging across various digital platforms. The company communicates with a diverse range of stakeholders, including employees, clients, and the general public, through multiple channels such as social media, email, and corporate websites. Each platform has its own set of communication norms and audience expectations, making it difficult to maintain a uniform corporate message. For instance, the informal nature of social media contrasts with the more formal tone expected in email communications, leading to potential discrepancies in how the company's values and messages are perceived. Moreover the decentralized nature of digital communication can result in different departments or individuals managing their own social media accounts or digital platforms. This decentralization can lead to inconsistencies in messaging, as different teams may interpret the company's communication guidelines differently. In interviews conducted with the company's

communication managers, several instances were highlighted where inconsistent messaging across platforms led to confusion among stakeholders. For example, a client might receive conflicting information about the company's services or policies depending on the platform they are using, which can undermine the company's credibility and brand integrity.

To address this challenge, PT Binajasa Abadikarya must develop a more centralized approach to managing its digital communications. This could involve creating a unified communication strategy that outlines clear guidelines for messaging across all platforms. Additionally, implementing regular training sessions for employees responsible for digital communication can help ensure that everyone is aligned with the company's communication objectives and standards. By fostering a consistent and coherent corporate narrative across all digital channels, PT Binajasa Abadikarya can enhance its brand reputation and build stronger relationships with its stakeholders.

2. Speed and Agility in Crisis Communication

In the digital era, the speed at which information spreads poses a significant challenge for crisis communication. PT Binajasa Abadikarya operates in an environment where negative news or misinformation can quickly go viral on social media, potentially causing significant harm to the company's reputation. The ability to respond swiftly and effectively to crises is therefore crucial for maintaining public trust and minimizing reputational damage. However, the fast-paced nature of digital communication means that companies often have little time to craft well-considered responses, increasing the risk of missteps that could exacerbate the situation. The interviews with PT Binajasa Abadikarya's communication managers revealed that the company has faced several instances where it struggled to respond quickly enough to negative publicity on social media. In one case, a disgruntled former employee posted a series of allegations about the company's labor practices on a popular social media platform. Despite the allegations being unfounded, the post quickly gained traction, with numerous users sharing and commenting on the content. The company's delayed response allowed the narrative to spiral out of control, leading to significant reputational damage before the issue could be effectively addressed.

This challenge underscores the need for PT Binajasa Abadikarya to develop a robust crisis communication strategy tailored to the demands of the digital era. Such a strategy should include predefined protocols for monitoring social media and other digital channels for potential crises, as well as a clear chain of command for decision-making and response. Additionally, the company could benefit from employing social listening tools to detect early signs of crises and enable quicker responses. By enhancing its agility in crisis communication, PT Binajasa Abadikarya can better protect its reputation and maintain the trust of its stakeholders during challenging times.

3. Overcoming the Saturation of Digital Content

The digital landscape is saturated with content, making it increasingly difficult for companies to capture and retain the attention of their target audiences. PT Binajasa Abadikarya faces the challenge of standing out in a crowded digital space where

stakeholders are bombarded with a constant stream of information from various sources. This saturation not only makes it harder for the company's messages to reach their intended audience but also increases the likelihood that important communications will be overlooked or ignored. The interviews with PT Binajasa Abadikarya's marketing team highlighted the difficulties they encounter in ensuring that their digital content resonates with their audience. Despite investing in high-quality content, the team often finds that engagement rates on social media and other platforms are lower than expected. This is partly due to the overwhelming amount of content available to users, who are increasingly selective about what they choose to engage with. Furthermore, the algorithms used by social media platforms prioritize content that generates immediate engagement, which can disadvantage corporate messages that are more informational or less provocative.

To overcome the challenge of content saturation, PT Binajasa Abadikarya must adopt a more strategic approach to content creation and distribution. This could involve conducting thorough audience research to better understand the preferences and behaviors of their target stakeholders. By tailoring content to the specific interests and needs of their audience, the company can increase the likelihood of engagement and ensure that its messages are received and acted upon. Additionally, leveraging data analytics to track the performance of digital content can provide valuable insights into what works and what doesn't, allowing for continuous optimization of the company's digital communication strategy.

In the digital era PT Binajasa Abadikarya must communicate across multiple channels, each with its own unique characteristics and audience. Managing this multichannel communication effectively is a significant challenge, as it requires a deep understanding of the strengths and limitations of each platform. For example, the immediacy and interactivity of social media make it ideal for engaging with stakeholders in real-time, but it also requires constant monitoring and quick responses. On the other hand, email communication offers a more controlled environment for delivering detailed information but may not be as effective for reaching younger, more digitally-native audiences.

The complexity of managing multichannel communication is further compounded by the need to ensure that messages are consistent across platforms while still being tailored to the specific audience of each channel. This balancing act can be difficult to achieve, particularly when different teams or departments are responsible for different aspects of communication. The research findings suggest that PT Binajasa Abadikarya has encountered challenges in coordinating its communication efforts across channels, leading to instances where messages were either duplicated or misaligned. To address this challenge, PT Binajasa Abadikarya should consider adopting an integrated communication approach that harmonizes its messaging across all channels. This could involve the use of a centralized communication platform that allows for the seamless coordination of content and messages across different teams and platforms. Additionally, developing a comprehensive content calendar that aligns with

the company's broader communication goals can help ensure that all channels are working together to deliver a cohesive and impactful message.

The digital era has brought about increased expectations for corporate transparency, with stakeholders demanding greater visibility into the operations and decision-making processes of companies. PT Binajasa Abadikarya, like many organizations, faces the challenge of balancing these demands for transparency with the need to protect sensitive information and maintain confidentiality. This is particularly challenging in a digital environment where information can be easily shared and disseminated, often beyond the company's control.

The research findings indicate that PT Binajasa Abadikarya's stakeholders, including clients and employees, value transparency in corporate communication and expect the company to be open and honest in its dealings. However, there have been instances where the company's efforts to be transparent have inadvertently led to the disclosure of information that could be misinterpreted or used against the company. For example, a well-intentioned social media post about a new business initiative was criticized for revealing details that competitors could exploit.

To navigate this challenge, PT Binajasa Abadikarya must develop clear guidelines on what information can be shared publicly and what should remain confidential. These guidelines should be communicated to all employees, particularly those involved in digital communication, to ensure that they understand the importance of safeguarding sensitive information while still meeting stakeholders' expectations for transparency. Additionally, the company should consider implementing approval processes for digital content to prevent the inadvertent release of confidential information. The rapid pace of technological change in the digital era presents another significant challenge for PT Binajasa Abadikarya. The company must continuously adapt its communication strategies and tools to keep up with the latest developments in digital technology. This includes staying abreast of new social media platforms, communication apps, and digital marketing techniques, as well as ensuring that employees have the necessary skills to effectively utilize these tools.

The research findings suggest that PT Binajasa Abadikarya has faced difficulties in keeping up with these technological changes, particularly in terms of integrating new tools into their existing communication infrastructure. For example, while the company has made strides in using social media for external communication, it has been slower to adopt newer platforms like TikTok or explore advanced digital marketing techniques such as influencer partnerships or interactive content. This lag in technological adoption can put the company at a disadvantage compared to more digitally-savvy competitors who are quicker to leverage new tools and platforms (Alafnan et al., 2023). To address this challenge, PT Binajasa Abadikarya should invest in continuous training and development for its communication team to ensure that they are equipped with the latest skills and knowledge. Additionally, the company should establish a dedicated team or task force to explore and evaluate emerging technologies and platforms that could enhance its communication efforts. By being proactive in adopting new technologies,

PT Binajasa Abadikarya can stay ahead of the curve and maintain its competitive advantage in the digital era. Furthermore, embracing innovation in communication tools can help the company better engage with its stakeholders and adapt to the ever-changing digital landscape. By fostering a culture of continuous learning and technological agility, PT Binajasa Abadikarya can overcome the challenges posed by rapid technological changes and position itself as a forward-thinking leader in corporate communication.

In conclusion, while the digital era presents numerous challenges for PT Binajasa Abadikarya's corporate communication, it also offers opportunities for growth and innovation. By addressing issues such as consistency in messaging, crisis communication agility, content saturation, multichannel complexity, transparency, and technological adaptation, the company can enhance its communication strategies and build stronger, more resilient relationships with its stakeholders. These efforts will be crucial in ensuring that PT Binajasa Abadikarya continues to thrive in an increasingly digital world.

2. Opportunities for Enhancing Corporate Communication at PT Binajasa Abadikarya

The digital era while presenting a range of challenges, also offers unparalleled opportunities for companies to enhance their corporate communication strategies. For PT Binajasa Abadikarya, a company deeply embedded in the field of manpower provision and outsourcing services, the digital landscape provides a fertile ground for improving stakeholder engagement, brand positioning, and overall communication efficacy. This section explores the various opportunities that PT Binajasa Abadikarya can leverage to elevate its corporate communication efforts, focusing on the potential of digital tools, data analytics, personalized communication, and innovative engagement strategies.

One of the most significant opportunities presented by the digital era is the ability to engage with a broader and more diverse range of stakeholders through various digital platforms. PT Binajasa Abadikarya can utilize social media, corporate websites, email marketing, and other digital tools to reach stakeholders who may have been previously inaccessible through traditional communication channels. This expanded reach is particularly valuable for the company as it seeks to build stronger relationships with its clients, employees, and the broader public. Digital tools such as social media platforms (e.g., LinkedIn, Instagram, Facebook) allow PT Binajasa Abadikarya to engage with stakeholders in real-time, providing a level of immediacy and interactivity that traditional media cannot match. For example, the company can use LinkedIn to share industry insights, showcase employee achievements, and promote its services to a professional audience, while platforms like Instagram and Facebook can be used to highlight the company's culture, values, and community involvement. By maintaining an active presence on these platforms, PT Binajasa Abadikarya can enhance its visibility, foster engagement, and build a more personal connection with its audience (Mourtzis et al., 2022).

The company can capitalize on the interactive nature of these platforms to create two-way communication channels with stakeholders. This interaction can take the form of social media polls, live Q&A sessions, and comment-driven discussions, allowing the company to gather feedback, address concerns, and demonstrate responsiveness. This level of engagement not only helps to build trust but also provides valuable insights into stakeholder preferences and expectations, which can inform future communication strategies (Queiroz et al., 2019). Another significant opportunity for PT Binajasa Abadikarya lies in the personalization of its corporate communication through the use of data analytics. In the digital age, stakeholders expect communication to be relevant and tailored to their specific needs and interests. By leveraging data analytics, the company can gain a deeper understanding of its stakeholders and deliver more targeted and personalized messages.

Data analytics enables PT Binajasa Abadikarya to segment its audience based on various criteria such as demographics, behavior, and preferences. This segmentation allows the company to craft messages that resonate with specific stakeholder groups, increasing the likelihood of engagement and positive responses. For instance, the company can use data to identify the topics that are most relevant to its clients and create content that addresses these interests directly. Similarly, data-driven insights can help the company tailor its internal communications to better meet the needs of its employees, fostering a more engaged and motivated workforce.

The use of predictive analytics can help PT Binajasa Abadikarya anticipate stakeholder needs and trends, allowing the company to stay ahead of the curve in its communication efforts. For example, by analyzing past interactions and engagement patterns, the company can predict the types of content or communication methods that will be most effective in future campaigns. This proactive approach not only enhances the relevance of the company's messaging but also positions PT Binajasa Abadikarya as a forward-thinking and innovative organization. The digital era provides PT Binajasa Abadikarya with the opportunity to strengthen its brand positioning through content marketing. Content marketing involves creating and distributing valuable, relevant, and consistent content to attract and engage a clearly defined audience. By producing high-quality content that reflects the company's expertise, values, and unique selling propositions, PT Binajasa Abadikarya can differentiate itself from competitors and establish itself as a thought leader in the industry.

One effective content marketing strategy is to produce educational content that addresses the pain points and challenges faced by the company's clients. For example, PT Binajasa Abadikarya could create blog posts, whitepapers, and case studies that offer solutions to common HR and outsourcing issues. This type of content not only provides value to the company's audience but also positions PT Binajasa Abadikarya as a trusted advisor and partner in the industry. Additionally, by sharing success stories and testimonials, the company can build credibility and demonstrate the tangible benefits of its services.

Another key aspect of content marketing is storytelling. PT Binajasa Abadikarya can use storytelling to humanize its brand and create emotional connections with its audience. This could involve sharing stories about the company's founding, its mission and values, or the experiences of its employees and clients. By crafting compelling narratives that resonate with stakeholders, the company can enhance its brand identity and foster loyalty among its audience. Moreover, the digital era allows for the integration of multimedia content into the company's communication strategy. Videos, infographics, podcasts, and interactive content can all be used to engage stakeholders in different ways and on different platforms. For example, PT Binajasa Abadikarya could produce video content that showcases its workplace culture, interviews with industry experts, or behind-the-scenes looks at its operations. This type of content is highly shareable and can help the company reach a wider audience, further enhancing its brand visibility and influence (Hai et al., 2021).

1. Utilizing Social Media for Real-Time Engagement

Social media platforms offer PT Binajasa Abadikarya the opportunity to engage with stakeholders in real-time, creating a dynamic and responsive communication environment. Unlike traditional communication channels, which often involve delays in feedback and interaction, social media allows the company to respond to stakeholder inquiries, comments, and concerns almost instantly. This immediacy is particularly valuable in maintaining strong relationships with clients and addressing any issues before they escalate. Real-time engagement on social media also allows PT Binajasa Abadikarya to capitalize on trending topics and events, positioning the company as a relevant and active participant in industry conversations. For example, the company could use social media to share its perspective on emerging HR trends, participate in industry-related Twitter chats, or host live webinars on topics of interest to its audience. By staying engaged with current events and discussions, PT Binajasa Abadikarya can enhance its visibility and establish itself as a thought leader in the field.

Social media provides a platform for the company to showcase its corporate social responsibility (CSR) initiatives and community involvement. By sharing updates and stories about its CSR activities, PT Binajasa Abadikarya can build goodwill and strengthen its reputation as a socially responsible organization. This not only helps to enhance the company's image but also attracts stakeholders who value corporate ethics and social responsibility.

2. Building Employee Advocacy Through Digital Communication

Employees are a company's most valuable assets, and in the digital era, they also serve as powerful advocates for the brand. PT Binajasa Abadikarya has the opportunity to enhance its corporate communication by building a strong employee advocacy program. Employee advocacy involves empowering employees to share the company's content, news, and values through their own social media networks, thereby extending the company's reach and influence. By encouraging employees to actively participate in the company's digital communication efforts, PT Binajasa Abadikarya can amplify its message and create a more authentic and relatable brand presence.

Employees who share positive experiences, company achievements, or industry insights can help to humanize the brand and build trust with external audiences. Moreover, employee-generated content is often perceived as more credible and trustworthy than content shared by the company itself, making it a valuable tool for enhancing corporate communication.

To build a successful employee advocacy program, PT Binajasa Abadikarya should provide training and resources to help employees feel confident in sharing content and representing the brand online. This could include social media guidelines, content ideas, and incentives for participation. Additionally, the company should foster a culture of openness and transparency, where employees feel empowered to share their voices and contribute to the company's communication efforts. Employee advocacy not only benefits the company's external communication but also strengthens internal communication and employee engagement. When employees are actively involved in promoting the company, they are more likely to feel connected to the brand and aligned with its values. This sense of connection can lead to increased job satisfaction, loyalty, and retention, all of which contribute to the overall success of the company.

3. Implementing Omnichannel Communication Strategies

The digital era presents PT Binajasa Abadikarya with the opportunity to implement omnichannel communication strategies that provide a seamless and integrated experience for stakeholders. Omnichannel communication involves coordinating the company's messaging across multiple channels, both online and offline, to ensure a consistent and cohesive brand experience. By adopting an omnichannel approach, PT Binajasa Abadikarya can enhance its communication effectiveness and create a more unified brand presence. An omnichannel strategy allows the company to engage with stakeholders at various touchpoints, whether they are interacting with the company through social media, email, the corporate website, or inperson events. By ensuring that the messaging is consistent across all these channels, PT Binajasa Abadikarya can reinforce its brand identity and build stronger relationships with stakeholders. For example, a client who receives an email newsletter with a specific message should encounter the same message when they visit the company's website or social media pages.

Moreover an omnichannel approach allows the company to tailor its communication to the preferences of different stakeholder groups. Some stakeholders may prefer to engage with the company through digital channels, while others may prefer face-to-face interactions or printed materials. By offering multiple channels for communication, PT Binajasa Abadikarya can cater to the diverse needs of its audience and ensure that its message reaches all stakeholders effectively.

Implementing an omnichannel communication strategy requires careful planning and coordination across all departments involved in communication. The company must ensure that all channels are aligned with the overall communication goals and that there is consistent messaging throughout. This involves integrating digital and traditional communication channels, using tools that allow for seamless content distribution, and

regularly monitoring and analyzing the effectiveness of each channel. By successfully implementing an omnichannel strategy, PT Binajasa Abadikarya can create a more cohesive and impactful communication experience for its stakeholders, ultimately strengthening its brand and enhancing its corporate reputation.

In conclusion the digital era offers PT Binajasa Abadikarya numerous opportunities to enhance its corporate communication. By leveraging digital tools, personalizing communication through data analytics, engaging in content marketing, utilizing social media for real-time engagement, building employee advocacy, and adopting an omnichannel strategy, the company can improve its communication effectiveness, build stronger relationships with stakeholders, and position itself as a leader in the industry. Embracing these opportunities will not only help PT Binajasa Abadikarya overcome the challenges of the digital landscape but also drive its growth and success in the long term.

Research Limitations

Despite the comprehensive approach taken in this study, several limitations must be acknowledged, which may impact the interpretation and generalizability of the findings. One significant limitation is the reliance on qualitative data, primarily gathered through interviews and internal surveys at Company XYZ. While qualitative methods provide in-depth insights into employee experiences and perceptions, they may not capture the full spectrum of factors influencing communication quality and employee performance. The subjective nature of qualitative data means that responses could be influenced by individual biases or situational contexts, which may not be representative of the broader employee population. Another limitation is the potential for response bias in the data collected. Employees participating in interviews and surveys might provide socially desirable responses or withhold critical feedback due to fear of repercussions, even with assurances of confidentiality. This could result in an incomplete or skewed understanding of the actual communication dynamics within the organization. Furthermore, the study's internal surveys were conducted within a specific time frame, which may not account for changes in communication practices or employee perceptions over time. Longitudinal studies would be beneficial to observe how communication quality and its impact on performance evolve with changes in organizational strategies and external environments.

Research Limitations

Another limitation of the research is the reliance on qualitative data, primarily gathered through interviews with a selected group of stakeholders within PT Binajasa Abadikarya. While qualitative data provides in-depth insights and a nuanced understanding of the company's communication strategies, it is inherently subjective and may not capture the full spectrum of experiences and perspectives within the organization. The small sample size and the potential for interviewer bias could also affect the reliability and validity of the findings. Furthermore, since the interviews were conducted with stakeholders who are directly involved in corporate communication, the views expressed might reflect a more favorable or biased perspective of the company's

communication efforts, potentially overlooking critical challenges or areas for improvement. Additionally, the study's reliance on secondary data sources, such as articles, journals, and books, presents its own set of limitations. While secondary data is valuable for providing context and supporting the analysis, it may not always be up-to-date or fully relevant to the specific circumstances of PT Binajasa Abadikarya. The rapidly evolving nature of digital communication means that strategies and best practices that were effective in the past may no longer be applicable, particularly in a dynamic industry like manpower and outsourcing services. Moreover, secondary data often reflects the broader trends in corporate communication without accounting for the unique challenges faced by individual organizations, further limiting the applicability of these findings to PT Binajasa Abadikarya.

The study's time constraints posed another limitation, as the research was conducted over a relatively short period. This limited timeframe restricted the ability to observe long-term trends and the effectiveness of the company's communication strategies over time. Corporate communication, particularly in the digital era, is a dynamic process that evolves with changing technologies, market conditions, and stakeholder expectations. A longitudinal study, observing PT Binajasa Abadikarya's communication strategies over an extended period, would provide a more comprehensive understanding of how the company adapts to ongoing changes and challenges in the digital landscape. Without this temporal depth, the study's findings represent only a snapshot of the company's communication practices, which may not fully capture the complexities and long-term outcomes of its strategies.

CONCLUSION

The digital era has fundamentally transformed the landscape of corporate communication, presenting both significant challenges and unprecedented opportunities for companies like PT Binajasa Abadikarya. As the company navigates this complex and rapidly evolving environment, it must continually adapt its communication strategies to meet the demands of a digitally connected world. This study has highlighted the critical areas where PT Binajasa Abadikarya faces challenges, such as maintaining consistency across multiple digital platforms, managing real-time crisis communication, and overcoming content saturation. These challenges underscore the importance of a proactive and agile communication approach that is attuned to the nuances of the digital landscape. At the same time, the digital era offers PT Binajasa Abadikarya numerous opportunities to enhance its corporate communication. By leveraging digital tools, engaging in data-driven personalization, and utilizing social media for real-time interaction, the company can strengthen its brand presence, build deeper relationships with stakeholders, and drive greater engagement. The potential to implement innovative strategies, such as content marketing and employee advocacy programs, further positions PT Binajasa Abadikarya to capitalize on the advantages of digital communication. These opportunities not only help the company to navigate the challenges it faces but also enable it to differentiate itself in a competitive market.

The findings of this study also emphasize the need for continuous learning and adaptation. As digital technologies and stakeholder expectations evolve, PT Binajasa Abadikarya must remain vigilant and responsive to these changes. The implementation of an omnichannel communication strategy, for example, could significantly enhance the company's ability to deliver consistent and cohesive messages across various platforms. Moreover, fostering a culture of innovation and embracing new communication tools and techniques will be crucial for the company's long-term success in the digital era. By doing so, PT Binajasa Abadikarya can not only overcome the challenges of digital communication but also seize the opportunities to enhance its corporate reputation and stakeholder engagement. In conclusion PT Binajasa Abadikarya stands at a pivotal moment in its corporate communication journey. The digital era, while challenging, offers a wealth of opportunities for the company to refine its communication strategies and solidify its position as a leader in the industry. By addressing the identified challenges with strategic and innovative solutions, PT Binajasa Abadikarya can navigate the complexities of the digital landscape and emerge stronger and more resilient. As the company continues to evolve, the lessons learned from this study will be invaluable in guiding its future communication efforts, ensuring that it remains at the forefront of corporate communication excellence in the digital age.

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